I.2.4 Financial Resources

Budget

Overall Budget
The General Operating budget for the School of Architecture is allocated from the Provost and Vice President for Academic Affairs office to the Dean's Office. The Dean's Office distributes the department/school allocations within the College of Arts & Architecture. This funding is placed in the index 416100 that is referred to in subsequent locations within this section. The Director of the School of Architecture is charged with making final budget allocations.

The School budget is divided into two general areas of expenditure: Personnel Services and Operations, Personnel Services is further divided into Contract Faculty, Professional Employees, Classified Employees, Student Employment (including teaching assistant costs) and other compensation (overtime, additional compensation, summer salaries, benefit payouts). A separate summer school allocation is provided to finance summer session course offerings. Operation expenditures are divided amongst several "accounting codes" not related to personnel services. School support for Graduate Teaching Assistant and Graduate Research Assistant is expensed in operation account codes; scholarship/fellowships and other tuition waivers.

Adjustments and transfers that increase the base budget allocation during the fiscal year include: salary increases (raises, equity adjustments, cost of living increases, etc.), research awards, facility projects, student fee allocations, summer session allocation, sabbatical funding and/or additional revenues based on recommendations by the University Planning Council. http://www.montana.edu/opa/coms/councils/pcouncil/. Adjustments and transfers that decrease the base budget allocation during the fiscal year include: facility projects, salary returns from position vacancies and/or budget reductions based on recommendations by the University Planning Council. The Planning Council is responsible for promoting an alignment between the institution's strategic plan and resource development and allocation. The Council defines the institutional criteria and procedures necessary to prioritize existing and proposed programs to be in alignment with MSU's Strategic Plan. It serves in an advisory role to the President. In addition, onetime adjustments may include extra sections money to provide additional courses on demand and core dollars received for core course offerings during the academic year.

Other funding is made available through accepted proposals to the Computer Equipment Fund Allocation Committee and the Equipment Fund Allocation Committee for purposes of obtaining or upgrading equipment used solely for education purposes. This funding comes from the computer and equipment fees that each MSU student pays for every course credit they take. This funding varies from year to year and is not a fixed source of funds for the School. In addition, an Architecture Program Fee was established in 2001. This fee is assessed on students in addition to University tuition and fees. Funds from the Architecture Program Fee, index 416110, are reallocated back to the School and used for student related activities and courses. Major expenditures for the Program Fee Funds are the second, third and graduate year field trips that occur each year. The program fee is also used to support the Lecture Series, course materials including software, travel, equipment and support for educational experiences/courses, etc.

General Background on Enrollment and Budget Changes since the Last Accreditation Visit
Throughout this APR, there has been discussion and information about the 2006 expansion of the School of Architecture from 65 students to 91 students admitted into the second year of the program along with an increase from 52 students to 72 students to be admitted into our graduate program. As mentioned previously, this expansion took place in 2006-07 just prior to our last accreditation visit and was done in response to the School turning away qualified students each year. The majority of the base budget increase in 416100 that one sees in the following charts from FY07 to FY10 can be attributed to the phasing in of funding allocated for this expansion as a result of increased student enrollment. This funding led to an increase in the school's base budget and provided the resources to hire additional faculty and increase our operations budget to handle the 40% increase in student enrollment.

From 2006-2009, the School met the target enrollment number of 91 students admitted into second year. As these students moved through our program we began admitting up to 72 students in our graduate program in Fall 2009. In Fall 2010 our second year enrollment dropped to 52 students—much of which appears to be a result of the Great Recession's effect upon the profession and the limited number of job prospects for our graduates. In subsequent years, the School has seen second year enrollment numbers continue to range between 50 and 65 students along with

lower numbers of first year students. Enrollment in our graduate studios has remained stable during this time as the initial expansion students have worked their way through the program. However, beginning this year, the lower enrollment cohorts of students will be starting to move through our graduate program.

As enrollments decreased over the last three years, the School's budget continued to be funded based upon the original expansion figures. However, in July 2013, the School's base budget was reduced to reflect the fact that the School's enrollment had dropped a great deal beginning Fall 2010 and is now back to pre-expansion enrollment numbers. This decrease in our base budget was centralized at the college level and redistributed to other units in the college to address enrollment growth and/or issues of funding equity within these other units. The School was very fortunate to have a robust budget for the last few years and it allowed the School to strongly support, faculty research, travel, professional development, teaching enhancement, attendance at professional meetings, finance facility projects as well as provide support for student employment, event and travel opportunities. With the centralized and redistributed budget, funding for faculty computer replacement is now centralized at the College level and faculty professional development funding is distributed to each School from the College. The amount of professional development funding per faculty will be approximately $800 per faculty member and will be equitable across the college. In the previous accreditation visit, the School was able to provide a minimum of $1000 for professional development funding. This funding had risen to $1700 per faculty member over the last few years.

The restructuring of the School's base budget happened two months ago and the School is still in the process of assessing the impact it will have on our program and new strategies that can be implemented. The Architecture Program Fee is not impacted by the redistribution of our base budget. However, the program fee is tied directly to student numbers and as illustrated in subsequent charts, the current revenue from program fees has dropped from its peak in 2010—when enrollment was at its high point. Nevertheless, the School has been able to maintain the quality of educational support from the program fee by prioritizing expenditures; field trips, lecture series studio equipment and supplies. From the inception of the program fee, field trips—the top funding priority—have been planned on a basis of per student cost, allowing for equity across the studios and budget control without sacrificing quality.

In past years, faculty position vacancies required a return of 10% of the current salary to the Provost Office with the balance of the salary savings retained by the school to fill the position or in the case of unfilled positions to use the salary savings for personnel or operation expenditures. However, with the new budgeting process salary, savings from any of the four academic units will revert back to the College. This will provide the Dean with the ability to balance the teaching demands of all four units. During the coming 2013-14 academic year, the School has received funding for all of the courses that will be offered for Fall and Spring semesters. Funding for summer session course offerings is provided in a separate allocation through the Office of the Provost and is not a part of the School's base budget.

The School has some revenue from grants and contracts as a result of work done by the Integrated Design Lab and the Community Design Center. We are still not a major participant in the university in the area of grants and contracts but it is hoped that some of our new tenure-track faulty will give us the capacity to expand in this area. Additional funds are also generated by offering special program courses through Extended University. An agreement was reached between the University and the School of Architecture, which provides that a portion of Extended University tuition and fees paid by architecture students are allocated to the School of Architecture to support these special programs.

The chart on the following page provides a high-level accounting of the total revenue and expenditures for the School of Architecture for fiscal year 2013. Total revenue includes all sources of income that the school receives outside of private gifts housed in the MSU Alumni Foundation. The lower part of the chart identifies where this funding was expended. It should be noted that benefits are listed in this portion of the chart but funding for benefits is controlled at the university level. However this expense is considered a personnel cost for the School.

Architecture   FY2013

| Sum of Actual | | Direct Instructional | | |
REV or Exp	FS category	Instructional	Overhead	Revenue
⊟REV	Approps, Tuition and Fees			2,230,205.34
	Gifts			143,854.57
	Investment Income			10.93
	Other Grants and Contracts			66,312.29
	Sales - Service			56,573.15
	F&A Cost Recoveries			37,608.45
REV Total				2,534,564.73
⊟Exp	Benefits	10,392.82		
	Compensation	1,891,140.38		
	Contracted Services	26,028.49	14,373.87	
	Supplies	87,724.15	23,429.60	
	Communications		19,454.25	
	Travel	290,132.23		
	Rent	13,611.21		
	Utilities	398.61		
	Maintenance	114.67	9,148.46	
	Other Expenses	86,244.85	7,459.69	
	Capital	9,485.00		
	Auxiliary - Food Service			(0.00)
	Interest Expense	617.10		
Exp Total		2,415,889.51	73,865.87	(0.00)
Grand Total		2,415,889.51	73,865.87	2,534,564.73

This includes state appropriations, grants, sales and service and tuition and fees revenue
These amounts do not include any expenses from the Dean of Arts and Architecture's office which would
provide high level administrative support EXCEPT for Transfers out were to R&R funds (465084 and 46P082) for
renovation of architect student space, and computer labs.

School of Architecture Base Budget
The chart on the next page provides a year-by-year comparison of our base budget. Index 416100 houses funding
provided by the State Legislature. Again, these monies are received by Montana University System (MUS) Board of
Regents who distributes these monies to the MUS institutions. The University passes down academic funding
budgets to the Office of the Provost who in turn allocates a budget to the College and then to the School of
Architecture. Our FY14 budget is projected to be $1,717,197.00. When compared to FY13, approximately
$280,000 has been redistributed within the college bringing the School's budget back to the 2009 funding level. As
mentioned elsewhere in this report, some of the redistributed amount will come back to the School for computer
replacement, professional development and to a discretionary fund for the director ($15,000). In addition, a series of
Student Innovation and Faculty Innovation funds, $20,000 and $30,00 respectively, have been established by the
College and our faculty and students may apply for these funds. The AIA Regional Student Leadership Institute has
already received $5400 in funding from these sources for Fall 2013. Final budget numbers will become available
once this final round of redistribution takes place during this fiscal year. More detailed breakdowns of each
category's expenditures for FY13 will be provided in the Team Room.

Future Budgets
Future budgets in FY15 and FY16 will also be tied to enrollment. As the School is able to increase enrollment some
of the redistributed base budget will be directed back to the School of Architecture to accommodate needs created
by increased enrollment. While enrollment has remained flat in the first year of our program for three years, we are
seeing an increase in admission into our second year and stable numbers in our graduate program. As such, we are
not at this time anticipating any further decrease in our base budget for FY15 and FY16. Smaller increases in our
base budget could occur as a result of merit or market raises for faculty, professional and classified staff as well as
any inflation and/or equity adjustments that the university might implement on a campus wide basis.

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* Comparison of Annual Totals by Index FY08-FY13 *
* Index 416100 Architecture *
* Ending Fiscal Year 2013 *


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Account Description			FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
Personnel Services			1,469,858.69	1,448,578.35	1,586,829.73	1,658,263.39	1,689,562.14	1,827,369.34
	Contracted Services		16,962.14	31,679.18	15,938.48	17,595.21	34,627.88	21,928.96
	Supplies		26,803.02	36,453.25	31,325.74	38,078.02	32,054.05	18,030.74
	Equipment		15,016.32	18,178.96	23,293.92	25,234.54	30,805.14	10,859.68
	Communications		12,644.38	10,903.02	9,491.65	11,734.51	17,096.10	17,524.73
	Travel		32,844.77	40,499.61	33,061.81	56,421.44	44,730.18	36,431.13
	Rent		1,674.30	834.69	1,250.80	698.90	937.60	543.00
	Maintenance		5,970.96	34,784.98	3,502.89	10,434.26	14,075.69	6,161.28
	Other Expenses		49,393.18	45,208.74	55,180.54	39,334.00	42,845.88	42,917.91
	GTAs/Scholarships/Awards		676.65	15,214.14	66,718.15	19,975.14	5,631.01	4,797.00
	Facility Projects		5,000.00	35,036.97	46,659.00	49,000.00	17,800.00	
Total Operations			166,985.72	268,793.54	286,422.98	268,506.02	240,603.53	159,194.43
Capital			15,224.00					10,102.10
Total Budget			1,652,068.41	1,717,371.89	1,873,252.71	1,926,769.41	1,930,165.67	1,996,665.87

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* Approved Base Budget by Index FY14 *
* Index 416100 Architecture *
* Beginning Fiscal Year 2014 *


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Account Description			FY2014-Approved Base Budget		
Personnel Services	1,636,797.00				
	*Faculty Salaries		1,331,626.00	Tenured/Tenure Track/NonTenure Track	
	Professional Salaries		86,129.00		
	Classified Salaries		159,042.00		
	Temporary Staff		20000.00		
	Summer Session		40000.00		
Total Operations	77,931.60				
	Contracted Services		7,700.00		
	Supplies		22,000.00		
	**Equipment		8,000.00	Computer and other Equipment	
	Communications		11,000.00		
	***Travel		2,000.00		
	Rent		1,000.00		
	Maintenance		3,531.60		
	Other Expenses		22,700.00	Dues, Subscriptions, Training, Meetings, Conferences, E-Waste Fee	
Capital			2,468.40	copier lease	
Total Estimated Allocation			1,717,197.00		

*Base Budget Allocation - as of August 30, 2013, salary commitments total $1,300,541.52 (FY/AY Salaries, summer session overage, additional compensation)
**Computer Replacement Funding will be allocated using college-wide replacement schedule through the Dean's Office
***Faculty Professional Development Funding will be allocated based on a college-wide set of criteria through the Dean's Office

Note: Other Expenses includes Dues, Subscriptions, Training, Meetings, Conferences, E-Waste Fee

Architecture Program Fee

The Architecture Program Fee was developed by a committee of students, staff and faculty in 2001. This fee is assessed on each of our design studio courses. The fee will vary based upon a student's status within the program. Pre-Environmental Design students (first year) pay a small fee, $65.40, as they do not travel on field trips nor are they required to have a laptop computer. Environmental Design students (second, third and fourth year) pay a higher fee, $392.70, for each studio course since they have greater access to all of the resources in the program. Architecture students (graduate students) pay the highest program fee, $523.55, participating in extended field trips and access to resources in our program. The Architecture Program Fee is tied to the consumer price index so that the school can request inflation adjustments each biennial. The following chart illustrates the total revenue and expenditures of the Architecture Program Fee since the last accreditation visit. As mentioned earlier, FY10 saw the highest level of revenue for the program fee and corresponded to our peak year of enrollment. As enrollment grows the program fee revenue and expenditures will similarly increase.

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* Comparison of Annual Totals by Index FY08-FY13 *
* Index 416110 Architecture *
* Ending Fiscal Year 2013 *


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		FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
Income	Program Fees Rec'd	226,439.00	316,310.00	384,190.00	232,699.00	224,813.00	192,439.00
Account Description							
Personnel Services		59,016.57	90,508.09	107,696.16	52,418.27	31,580.92	500.00
	Contracted Services	22,000.86	22,764.07	20,285.13	8,018.61	11,523.65	10,492.60
	Supplies	16,260.22	33,586.79	37,346.68	26,518.13	30,237.30	37,187.88
	Equipment	3,903.91	25,961.40	8,354.09	475.18	1,199.00	2,941.99
	Communications	2,340.70	777.80	819.26	362.90	860.36	1,040.68
	Travel	95,522.93	103,344.35	195,955.69	137,724.86	144,170.76	126,789.87
	Rent	3,625.00	959.99	2,495.46	862.69	315.00	556.81
	Maintenance	470.31	4,222.85	4,258.79	3,217.80	3,405.00	1,324.98
	Other Expenses	3,546.61	4,167.42	2,258.49	716.83	1,536.89	6,663.57
	GTAs/Scholarships/Awards	-					
	Facility Projects	7,000.00			200.00		
Total Operations		154,670.54	195,784.67	271,773.59	178,097.00	193,247.96	186,998.38
Capital		12,868.00	16,871.00				
Total Budget		**226,555.11**	**303,163.76**	**379,469.75**	**230,515.27**	**224,828.88**	**187,498.38**

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* Approved Base Budget by Index FY14 *
* Index 416110 Architecture *
* Beginning Fiscal Year 2014 *


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		FY2014	
Income	*Program Fees Estimated*	195,700.00	
Account Description			
Personnel Services		0.00	salaries - course/program development, elective instruction, student service
	Contracted Services	10,100.00	campus services, lecturers, off campus printing, consultants
	Supplies	40,412.00	materials, equipment, software used to provide educational experience
	Communications	1,040.00	postage and mailing, telephone, internet
	Travel	129,319.00	field trips, instate travel by students, special student travel
	Maintenance	7,669.00	Buildings & Grounds, equipment, vehicle
	Other Expenses	7,160.00	Dues, Subscriptions, Training, Meetings, Conferences, E-Waste Fee
Total Operations		195,700.00	
Total Budget		**195,700.00**	

The following notes provide additional explanation of the categories listed in the Architecture Program Fee chart on the *previous* page:

- Personal Services includes elective instruciton and student services
- Contracted Services includes campus services, lectures, off campus printing, consultants
- Supplies includes materials, equipment, software used to provide educational experience
- Equipment includes computer and other equipment used by students
- Communications includes postage and mailing, telephone, internet
- Travel includes field trips, instate travel by students, special student travel
- Rent includes space and equipment
- Maintenance includes buildings and grounds, equipment, vehicle
- Other Expenses include dues, subscriptions, training, meetings, conferences and e-waste fee.

Salaries

Below is a list of the salary raises since the last accreditation visit. In AY 2007-08 and 2008-09, faculty raises averaged 3.6% but individual faculty raises were dependent upon their annual review rating. A portion of the 3.6% allotment was held back at the University level for use in equity raises for faculty who were caught in salary compression or inversion situations. The data is as reported by the Office of Planning and Analysis website at http://www.montana.edu/opa/facts/SalaryIncreases.html .

Raises per Year	Faculty		Professional		Classified	
AY 2007-08	3.6%	average	3.6%	average	3.6%	average
AY 2008-09	3.6%	average	3.6%	average	3.6%	average
AY 2009-10	0%	no raises	0%	no raises	0%	no raises
AY 2010-11	0%	no raises	0%	no raises	0%	no raises
AY 2011-12	1% + $500		1% + $500		1% + $500	
AY 2012-13	2% + $500		2% + $500		2% + $500	

Overall salaries are quite low at MSU and have led to challenges with faculty and staff recruitment and retention. The Office of the Commissioner of Higher Education is undertaking a system-wide review of this problem and it is hoped that a system-wide resolution will be proposed.

MSU Alumni Foundation

In AY 2012-13, the MSU Foundation and MSU Alumni Association combined to become the MSU Alumni Foundation. The Montana State University Alumni Foundation is committed to enhancing the continuing excellence of Montana State University by attracting private financial support and being prudent stewards of its resources and friendships. By seeking and securing private support, the Alumni Foundation furthers the mission of MSU to educate students, create knowledge and art, and serve communities, by integrating learning, discovery, and engagement. Founded as a tax-exempt charitable, non-profit organization under Section 501(c)(3) of the Internal Revenue Code, the Alumni Foundation is the official development office for Montana State University. Michael Stevenson is the CEO of the MSU Alumni Foundation. Additional information on the MSU Alumni Foundation can be found at http://msuaf.org/s/1584/start.aspx .

Director of Development – College and School

In 2003 the School of Architecture created a permanent Director of Development (DoD) position. The School originally provided the funding for this position and contributed some of the funding to the College DoD position created in 2009. The DoD is the chief major-gift officer for the College. They are responsible for the planning and implementation of the School's overall fundraising efforts from all private sources in support of current operations, endowment, capital and other purposes. The DoD serves as primary staff for the School's top-rated prospects of $25,000 or more, developing and implementing cultivation and successful solicitation strategies. The DoD is required to carry a portfolio of at least 150 major prospects. Approximately 65 percent of the DoD's time will be invested in conducting face-to-face contacts with prospects requiring travel both regionally and nationally. In 2011, a new regional strategy was instituted so that each DOD would be a primary contact for a specific college but when traveling they would visit with alumni from any college residing in the region which they were assigned.

This DoD position was originally filled by Lindsay Payne and was focused exclusively on School of Architecture development activities. In 2008, the MSU Alumni Foundation reorganized and Dinah Schuster was hired as the

College of Arts and Architecture DoD—her efforts being shared amongst the four schools as well as Shakespeare in the Parks and Montana PBS. . Lindsay Payne continued to focus on the School of Architecture development activities. In 2009 Lindsay Payne left MSU for the private sector and Dinah Schuster remained as the College DoD. In 2010, Dinah Schuster was reassigned to be the Director of Development for the MSU President and Moira Keshishian took on the role of the College DoD–overseeing all development activities within the college. In 2013, the MSU Alumni Foundation added a second DoD to the College, Anne Tyler. Anne is responsible for development activities for Montana PBS with Moira Keshishian continuing as the primary Director of Development for the School of Architecture, School of Art, School of Film and Photography and School of Music.

MSU Alumni Foundation Funds
The School has been fortunate that previous Directors have laid a strong foundation for establishing and increasing endowments and non-endowed funds as well as establishing a strong advisory body, the Advisory Council, for the School. The chart below provides a list of the funds established for the School and each fund's purpose. Scholarships are the predominate focus of foundation gifts with program support and the visiting professorship also listed as other primary purposes for gifts received by the MSU Alumni Foundation.

School of Architecture Foundation Funds Listing August 2013			
Account #	**Title of Fund**	**Purpose**	**Notes**
91209	Robert Rea Esgar Memorial	Scholarships	
91216	Arthur K & Eva L Herrington Scholarship	Scholarships	
91224	Douglas Reeves Memorial	Program Support	
91279	H C & M H Cheever Scholarship Endowment	Scholarships	
91284	Shirlie White Architecture Scholarship	Scholarships	
91312	Awarded every other year in Architecture	Business andArchitecture Scholarships	
91457	School of Architecture	Discretionary Support	
91471	Barry R Rowe Memorial	Program Support	
91486	Excellence in Architecture	Discretionary Support	
91635	American Institute of Architecture	Student Success	
91640	Hugo Eck Memorial Scholarship	Scholarships	
91651	Robert C Utzinger Honorary	Scholarships	
91788	No Activity	Scholarship	zero balance at 6/1/13
91916	Francis Shields Woods Memorial	Scholarships	
91918	Roscoe Hope Ackerly III Memorial	Scholarships	
91952	Harold C. & S. Margaret Rose Memorial	Scholarships	
91995	Ivan L Leigland Memorial Scholarship	Scholarships	
92069	Alston G & Thelma O Guttersen Pursuit of	Student Grants	
92090	Ingrid & Steffan Doerstling Excellence Endowment	Scholarships	
92119	Architecture Endowment for Excellence	Program Support	
92376	Pamela J. Hill Scholarship	Scholarships	
92380	Bergum Architectural Design Award	Scholarships	
92478	Page Werner Architecture Development	Program Support	
92504	Integrus Architecture	Scholarships	
92507	Locati Architecture Scholarship	Scholarships	
92521	Architecture Special Programs	Program Support	
92544	Jon R. Jurgens & Associates Scholarship	Scholarships	
92548	Lowell W. and Mary Springer Scholarship	Scholarships	
92551	Dowling Sandholm Architecture Scholarship	Scholarships	
92581	AIA Montana Scholarship	Scholarships	
92627	Marty Crennen FAIA Architecture Schlrshp	Scholarships	
92643	UNICO Architecture Scholarship	Scholarships	
92648	Architecture Visiting Professorship	Faculty Grants & Development	
92658	Architecture Annual Scholarships	Scholarships	
92662	No Activity	Scholarship	zero balance at 6/1/13
92706	Great Falls Society of Architects Scholarship	Scholarships	
92875	Locati Architecture Scholarship II	Scholarships	
91469	closed - no activity for 10 years		

Increase in New Rvenue in School of Architecture Foundation Funds
Since the last accreditation visit, there have been a number of new endowed funds established—also listed in the previous charts. The chart below indicates revenue gifted to each of our funds by year since the last accreditation visit. This revenue does not include any investment gain or loss, only new gifts made to either establish or maintain the fund. Over the last six years, there has been a total of $998,796 contributed toall funds listed below. It is important to keep in mind that reported fund revenue in the early years of this chart have been subject to investment losses and gains. Nevertheless, there has been a steady inflow of new revenue into our foundation funds.

MSU School of Architecture
Summary of Revenue by Year

Revenue Fund	Fund Name	2008	2009	2010	2011	2012	2013	Grand Total
91284	Shirlie White Architecture Scholarship	3,522	1,172	2,022	1,172	922	1,228	10,038
91312	Mary McClure Memorial Scholarship	747	880	225	530	35	450	2,867
91457	School of Architecture	147	24	475	1,344	546	499	3,035
91486	Excellence in Architecture	6,621	3,422	6,432	5,819	5,891	14,188	42,372
91651	Robert C Utzinger Honorary				15,000			15,000
91788	School of Architecture Scholarship	1,200	1,300	1,100				3,600
92090	Ingrid & Steffan Doerstling Excellence Endowment	3,000	3,000	3,000	3,000	3,000	3,000	18,000
92119	Architecture Endowment for Excellence	536	6,286	2,536	3,536	2,036	2,081	17,010
92376	Pamela J. Hill Scholarship	100			50	100	75	325
92380	Bergum Architectural Design Award	4,000	3,000	1,000			1,000	9,000
92478	Page Werner Architecture Development	53,007	18,743	6,881	11,989	12,510	10,612	113,741
92504	Integrus Architecture		8,000	10,000	8,000	35,000	15,000	76,000
92507	Locati Architecture Scholarship	47,000		3,000	25,000			75,000
92521	Architecture Special Programs	16,631	3,089	2,613	6,878	13,740	16,140	59,089
92544	Jon R. Jurgens & Associates Scholarship		25,000			1,000		26,000
92581	AIA Montana Scholarship		(2,050)	(500)				(2,550)
92627	Marty Crennen FAIA Architecture Schlrshp	25,500	375	750	750	1,000		28,375
92643	UNICO Architecture Scholarship	26,000	(20,000)					6,000
92648	Architecture Visiting Professorship	80,500	54,884	20,050	6,690	80,800	11,797	254,720
92658	Architecture Annual Scholarships	10,500	18,833	10,267	15,773	26,600	6,200	88,173
92662	DLR Group KKE Vision Award		10,000					10,000
92706	Great Falls Society of Architects Scholarship		13,000	30,000				43,000
92875	Locati Architecture Scholarship II					75,000	25,000	100,000
Grand Total		**279,011**	**148,956**	**99,850**	**105,530**	**258,180**	**107,268**	**998,796**

Total Assets in School of Architecture Foundation Funds
The chart on the next page indicates the total value in the School of Architecture foundation funds as of June 30, 2013. At the time of the last accreditation visit the total net assets held at the MSU Foundation for the School of Architecture was $1,328,479, thus this chart reports a net gain of $414,673 or 31% since June 30, 2008. Note that the change reflects both an increase in net revenue as well as investment gains and losses over this six year time period.

The chart on the following page also indicates the amount of spendable cash currently available in each fund at the end of FY13. The majority of cash expended went to student scholarships, over $50,000. Other expenditures include program support and development activities. At the beginning of each fiscal year, funds generating a budget distribution (spendable cash) are reviewed each year to determine if the budget amount is distributed from the invested account to the cash account. If a distribution is approved, the full amount distributed to the cash account (spendable cash) may not be expended each year.

Scholarships
The School of Architecture offers a wide range of endowed and annual Scholarships as well as a number of scholarships funded through annual gifts each year. A listing of all of the scholarships awarded in 2012-2013 can be found on our website at http://www.arch.montana.edu/pages/alumni/alumni.php . A history of scholarships awarded can be found on pages 180-184 of our publication v16 located at http://issuu.com/montanastateuniversity/docs/soa_v16_sm. Detailed descriptions of the selection criteria for each scholarship will be provided in the Team Room.

MSU School of Architecture
Net Assets held at the MSU Foundation

Sum of Amount		Column Labels	
		1010	Grand Total
Row Labels	Fund(T)	Spendable Cash	
91209	Robert Rea Esgar Memorial	42	22,147
91216	Arthur K & Eva L Herrington Scholarship	2,154	19,906
91224	Douglas Reeves Memorial	1,574	1,574
91279	H C & M H Cheever Scholarship Endowment	91	15,836
91284	Shirlie White Architecture Scholarship	1,050	22,593
91312	Mary McClure Memorial Scholarship	443	16,080
91457	School of Architecture	2,792	2,792
91471	Barry R Rowe Memorial	368	368
91486	Excellence in Architecture	6,492	6,426
91635	American Institute of Architecture	16	16
91640	Hugo Eck Memorial Scholarship	38	13,944
91651	Robert C Utzinger Honorary	787	32,744
91916	Francis Shields Woods Memorial	138	94,454
91918	Roscoe Hope Ackerly III Memorial	115	30,518
91952	Harold C. & S. Margaret Rose Memorial	450	17,071
91995	Ivan L Leigland Memorial Scholarship	580	12,803
92069	Alston G & Thelma O Guttersen Pursuit of	33,776	226,648
92090	Ingrid & Steffan Doerstling Excellence Endowment	2,136	39,560
92119	Architecture Endowment for Excellence	6,453	226,978
92376	Pamela J. Hill Scholarship	996	27,930
92380	Bergum Architectural Design Award	1,457	43,079
92478	Page Werner Architecture Development	8,347	8,347
92504	Integrus Architecture	2,881	119,726
92507	Locati Architecture Scholarship	3,377	99,665
92521	Architecture Special Programs	9,492	9,992
92544	Jon R. Jurgens & Associates Scholarship	781	55,462
92548	Lowell W. and Mary Springer Scholarship	8	25,963
92551	Dowling Sandholm Architecture Scholarship	501	24,174
92581	AIA Montana Scholarship	1,992	29,781
92627	Marty Crennen FAIA Architecture Schlrshp		31,318
92643	UNICO Architecture Scholarship		5,273
92648	Architecture Visiting Professorship		287,419
92658	Architecture Annual Scholarships	13,077	25,077
92706	Great Falls Society of Architects Scholarship	4,750	41,339
92875	Locati Architecture Scholarship II		106,151
Grand Total		**107,155**	**1,743,153**

Distribution of Scholarships

Students are required to submit a general application form that qualifies them for all applicable scholarships (some scholarships require financial need or are limited to a specific studio year). In some instances, such as the AIA Montana and the Wood Prize, recommendations are made by individuals outside of the School of Architecture but the School of Architecture Scholarship Committee makes the final selection of all scholarship and award recipients. The Scholarship Committee reviews all applicants and makes a recommendation to the faculty and director. Since the last accreditation visit a total of 285 Scholarships or Design Competition awards have been made totaling $276,690. The number of awards has increased by 33% since the last accreditation visit and the amount has increased by 71%. Of this total, 163 scholarship/awards have been awarded to male students (61%) and 112 have been awarded to women students (39%). Of the total dollar amount $159,540 has been awarded to male students (58%) and $117,150 has been awarded to women students (42%)—percentages similar to those reported in our last APR.

Similarly the School awards the AIA Henry Adams Medal and Certificate, the AIA Henry Adams Certificate, ARCC King Medal and Tau Sigma Delta Bronze Medal and the Alpha Rho Chi Medal to the top students in the graduating class. Since the last accreditation visit 8 of these 25 awards have been awarded to women students (32%). The breakdown between each award is as follows: AIA Henry Adams Medal and Certificate, 3 of 6 have been awarded to women students, 50%; AIA Henry Adams Certificate, 1 of 6 have been awarded to women students, 16%; Alpha Rho Chi Medal 2 of 5 have been awarded to women students, 40%, ARCC King Medal, 1 of 3 have been awarded to women, 33%, Tau Sigma Delta Bronze Award, 1 of 5 have been awarded to women students. For top thesis/comprehensive design projects 3 of 15 awards were presented to women students, 20%.

Development Activities
Architecture Advisory Council
The School of Architecture has an active Advisory Council (AC) to enhance and increase the development opportunities of the program. The Advisory Council began in 1998 with five members and has grown to a membership of over 45 active members. Within the Advisory Council, the Graduate Council was formed in 2004. The Graduate Council is made up of young alumni, who are 10 years or less out of school. The Graduate Council's mission is to maintain the school/community connection with recent graduates and young alumni; the benefits being resources for recent graduates such as placement and school connections reaching beyond the walls of Cheever Hall as well as the growth of a network of prospective donors for the School of Architecture. Additional information and a list of Advisory Council members can be found on our website at: http://www.arch.montana.edu/pages/alumni/alumni_advisorycouncil.php . The Advisory Council members have been dedicated and generous in their support of our program, students and faculty. The Advisory Council, Business Alliance and Graduate Council meet twice per year and pledge a commitment of $1000 per year for three years. The purpose of the Advisory Council is:
- To establish a network of individuals, organizations, institutions and businesses that are capable of expanding opportunities in instruction, research and outreach programs for the school
- To act as a catalyst in bringing together individuals, organizations, institutions and businesses seeking greater understanding, college collaboration, and involvement in higher education
- To provide financial support for the betterment of the School of Architecture

In order to achieve the above mission, the Advisory Council created four sub-committees—Knowledge, Advocacy/Networking, Resources, and Graduate Council. Each committee takes on a different role to assist the School of Architecture to achieve a number of successes.
- The Knowledge Committee's role is to network and create new opportunities and linkages from the profession to the School. This committee has been successful in locating and connecting the school with prominent architects for the School of Architecture lecture series. The Knowledge Committee was instrumental in developing the School's mini-conference series allowing students, faculty and practitioners to make presentations within the School at the conclusion of each AC meeting. The Knowledge Committee has been active in developing the recommended list of electives and non-architecture courses for our students.
- *The Advocacy and Networking Committee* is responsible for assisting the MSU School of Architecture to market the School of Architecture to all of our alumni. The Advocacy Committee is tasked with reconnecting our past graduates and retaining our current graduates. The Advocacy Committee is interested in creating these connections through tools such as newsletters, workshops, web links and mentoring opportunities that are useful and worthwhile to both the professional alumni and the students. The Advocacy Committee understands that through these connections, the MSU SOA mission, quality and resources will be expanded.
- The Resource Committee is the development arm of the Council. This group assists in not only seeking out funding for immediate needs at the School of Architecture, and securing annual gift commitments from AC members, but also in communicating the overall fundraising priorities of the School to the Advisory Council and identifying new prospects from the profession. The resource committee has been successful in advocating for AC funding to support study abroad course and research opportunities, support for student travel to Grassroots and AIAS Forum, and support for the School's lecture series.
- The Graduate Council (GC) provides a bridge between our students and the more senior members of the AC. Graduate Council members are often out of school only a few years and relate to the challenges and opportunities our students face. The GC has held past forums on "So You Want to be an Architect?", 'gorilla' visit to the first year studio to engage with students in the early part of our program, and participated in our speed interview and portfolio review events at AC meetings.

Comparative Data on Annual Expenditures
The following information is taken from the Key Performance Indicators located at
http://www.montana.edu/opa/kpi/FY12KPIArt_Arch.pdf

The data below shows a steady increase in the expenditures per Architecture FTE or Architecture Major. Expenditures were not differentiated between undergraduate and graduate students. The increase in 2007 to 2010 is reflective of the increased funding as part of the student enrollment expansion that began in 2006 and was phased in over 4 years. The increase from 2010 to 2012 is a result of decreased student enrollment without any change in our base budget funding. KPI data for 2012-13 were not available at the time of this writing. Both expenditure categories will see a decrease in 2013-14 as the results of the college budget redistribution will be factored into that data.

	Academic Year					
	07-08	*08-09*	*09-10*	*10-11*	*11-12*	*12-13*
School of Architecture						
Expenditure per Architecture FTE	4,971	5,353	6,051	6,888	7,218	*
Expenditure per Architecture Major	3,698	3,440	4,323	4,781	5,188	*

Comparative Expenditures
Montana State University-Average

	07-08	*08-09*	*09-10*	*10-11*	*11-12*	*12-13*
Expenditures per FTE	4,685	4,803	4,698	4,501	4,458	*
Expenditures per Major	3,938	3,976	3,910	3,741	3,760	*

Other College of Arts and Architecture Units
School of Art

	07-08	*08-09*	*09-10*	*10-11*	*11-12*	*12-13*
Expenditures per FTE	5,596	4,740	4,713	4,369	4,454	*
Expenditures per Major	4,042	3,853	3,576	3,393	3,396	*

School of Film and Photography

	07-08	*08-09*	*09-10*	*10-11*	*11-12*	*12-13*
Expenditures per FTE	6,370	5,421	5,455	5,137	5,809	*
Expenditures per Major	3,244	3,274	3,538	3,749	4,066	*

School of Music

	07-08	*08-09*	*09-10*	*10-11*	*11-12*	*12-13*
Expenditures per FTE	4,314	5,277	4,185	4,202	4,448	*
Expenditures per Major	9,601	8,551	7,665	7,838	7,695	*

* 2012-13 KPI data was not publicly available from the University Office of Planning and Analysis at the time of this writing.

	Academic Year 07-08	08-09	09-10	10-11	11-12	12-13
School of Architecture						
Expenditure per Architecture FTE	4,971	5,353	6,051	6,888	7,218	*
Expenditure per Architecture Major	3,698	3,440	4,323	4,781	5,188	*

Comparative Expenditures

<u>Montana State University-Average (repeated from previous page)</u>

	07-08	08-09	09-10	10-11	11-12	12-13
Expenditures per FTE	4,685	4,803	4,698	4,501	4,458	*
Expenditures per Major	3,938	3,976	3,910	3,741	3,760	*

College Expenditures

College of Agriculture-Average	07-08	08-09	09-10	10-11	11-12	12-13
Expenditures per FTE	4.120	4,260	4,533	4,206	4,334	*
Expenditures per Major	3,978	4,171	4,247	3,767	3,809	*
College of Arts and Architecture-Average						
Expenditures per FTE	5,282	5,206	5,207	5,219	5,626	*
Expenditures per Major	4,093	3,981	4,277	4,459	4,718	*
College of Business-Average						
Expenditures per FTE	4,636	4,272	4,491	4,644	4,489	*
Expenditures per Major	2,946	2,906	3,092	3,282	3,197	*
College of Education Human Development-Average						
Expenditures per FTE	3,657	3,394	3,391	3,177	3,340	*
Expenditures per Major	3,182	2,877	2,792	2,480	2,484	*
College of Engineering-Average						
Expenditures per FTE	6,681	7,071	6,862	6,395	6,318	*
Expenditures per Major	3,589	3,693	3,687	3,369	3,272	*
College of Letters and Science-Average						
Expenditures per FTE	3,873	3,998	3,870	3,665	3,606	*
Expenditures per Major	6,508	6,793	6,546	6,095	5,771	*
College of Nursing						
Expenditures per FTE	9,193	8,950	9,872	9,398	9,801	*
Expenditures per Major	5,478	5,288	5,675	4,837	4,827	*

Comparable Departments on Campus

Civil Engineering	07-08	08-09	09-10	10-11	11-12	12-13
Expenditure per FTE	5,727	5,989	5,872	6,145	6,035	*
Expenditure per CE Major	2,550	2,722	2,884	2,972	3090	*
Mechanical and Industrial Engineering						
Expenditure per FTE	5,557	6,324	6,277	6,029	6,241	*
Expenditure per ME Major	2,822	2,980	2,844	2,564	2,509	*

* 2012-13 KPI data was not publicly available from the University Office of Planning and Analysis at the time of this writing.